

Cal OES Daily Situation Report

February 28, 2014



Cal OES
GOVERNOR'S OFFICE
OF EMERGENCY SERVICES

Duty Officer	
EDO	Rick Stolz
CSWC Watch Officer	Ron DeMayo (Day), Chuck Bickinella (Night)
FDO	Len Chesmore
LDO	Paul Tassone
IDO	Kimberly Lorenz
CDO	Roger Sigtermans
SDO	Karla Benedicto
PIO	Kelly Huston
TCOM	Mike Beckstrand
IT	Peggy Aday
EQTP	Mark Johnson
Tribal Liaison POC	Denise Banker
Access and Functional Needs POC	Richard Devylder

National Terrorism Advisory System Current Alerts



SITUATION SUMMARY

Current Weather:

Northern California

General rain accumulations in Northern California in the past 24 hours have ranged between 0.66 inches in Stockton to 6.18 inches in the Mining Ridge area of Monterey County.

Watershed areas in northern California generally receive 1-2 inches of precipitation, however, the Shasta Dam area received 1.16 inches of precipitation in the last 24 hour period. The remainder of the forecasted area has received .04 inches – up to 1.0 inch

Current average snow water equivalents, percent of normal for this date

North: 18 percent (7 percent increase in 72 hours)

Central: 36 percent (7 percent increase in 72 hours)

South: 36 percent (16 percent increase in 72 hours)

Southern California

General rain accumulations in the past 48 hours have ranged from 1 to 2 inches.

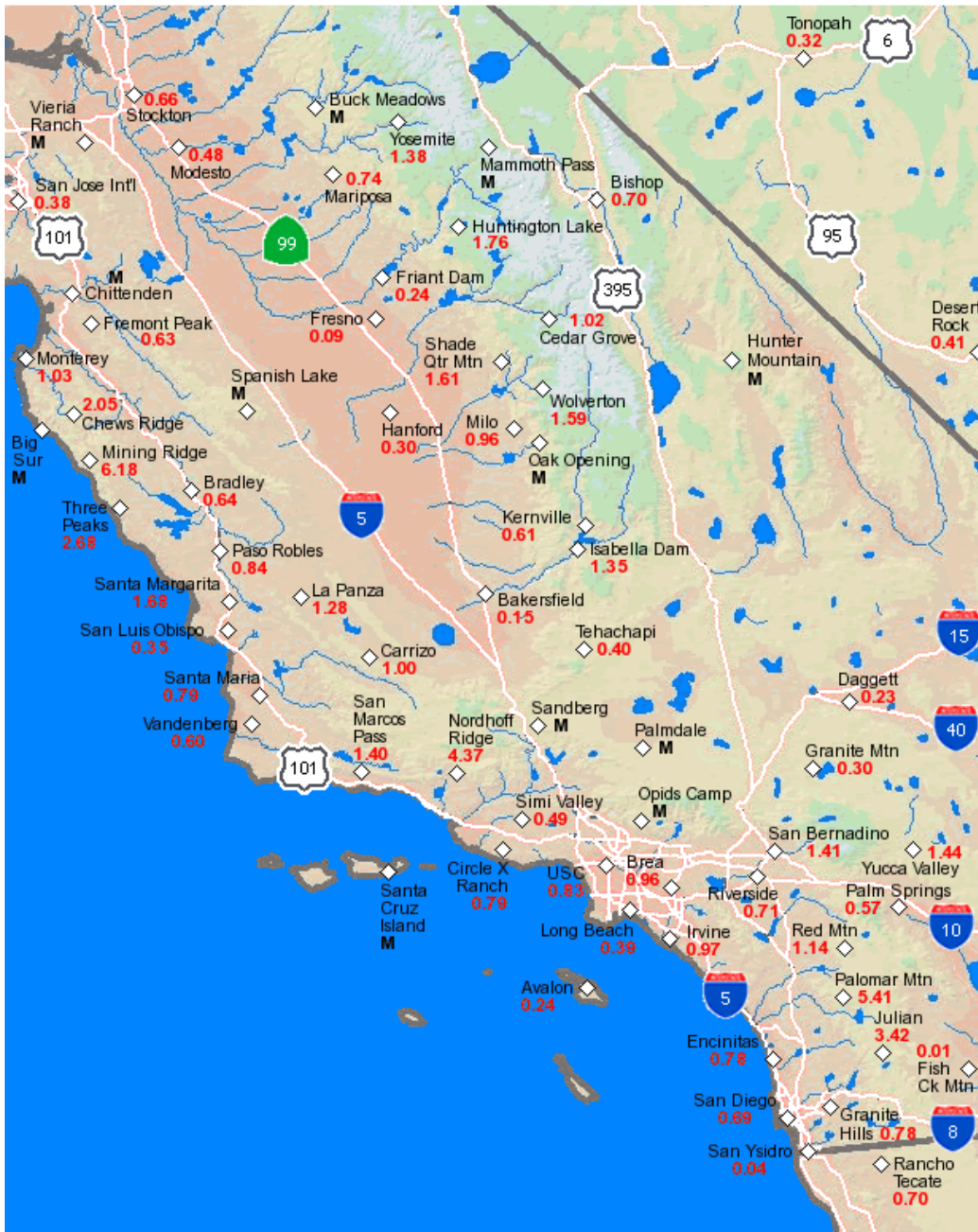
Southern California will not be finished with the potential for heavy showers capable of mudflows until the low passes to the east late Saturday night. Rainfall rates yesterday were as high as 0.40” in 8 minutes in downtown Los Angeles, and 1.3” per hour in the San Gabriel Mountains. This could occur again today in the heavier showers and thunderstorms. Additional amounts expected through Saturday 1-2” coasts/valleys, 2-4” foothills, 3-6” mountains below 6000 feet. This will make storm totals much as predicted with a maximum over 10 inches in the mountains of Ventura and Los Angeles Counties. Snow levels will be around 5500 feet through Saturday.

Observed Precipitation Map - Southern California

California Nevada River Forecast Center

This map displays data from automated gages that have not been verified for accuracy. Units of measurement are inches. M denotes missing data.

Past Duration 24 hours
As of 0900 hours



24 Hour Precipitation (Inches) Ending Sat Mar 01 2014 at 09 AM PST

NOAA / NWS / California Nevada River Forecast Center



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SITUATION SUMMARY (Cont.)

Active Weather Watches and Warnings

Active Watches and Warnings	
County	Weather Product and Affected Area
Los Angeles	Winter Storm Warning
	LA Co Mtns until 3AM Sunday 6000-8000 ft
	Flash Flood Watch
	LA County Mtns, thru 9PM Sat evening
	San Gabriel Valley, thru 9PM Sat evening
Ventura	Winter Storm Warning
	Ventura Co Mtns until 3AM Sunday 6000-8000 ft
	Flash Flood Watch
	All of Ventura Co thru 9PM Sat evening
San Bernardino	Winter Storm Warning
	SB and Riverside Co Mtns - until 3AM Sunday 6000+ ft
	Flash Flood Watch
	SB and Riverside Co Mtns and Valleys until late Saturday night
	Flood Warning
	Riverside and San Bernardino until 1145 AM Saturday



SITUATION SUMMARY (Cont.)

Active Weather Watches and Warnings (Cont.)

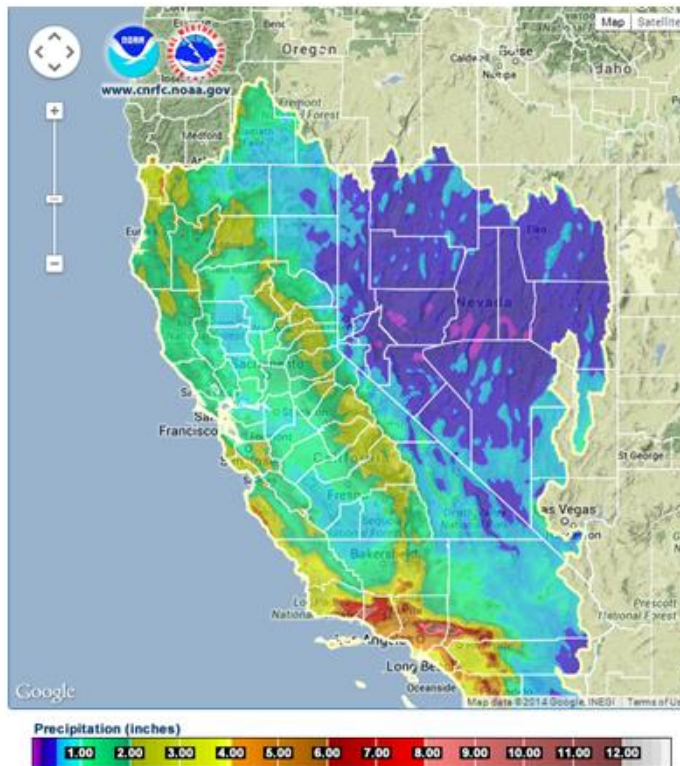
Active Watches and Warnings	
County	Weather Product and Affected Area
Riverside	Winter Storm Warning
	SB and Riverside Co Mtns - until 3AM Sunday 6000+ ft
	Flash Flood Watch
	SB and Riverside Co Mtns and Valleys until late Saturday night
	Flood Warning
	Riverside and San Bernardino until 1145 AM Saturday
Orange	Flood Warning
	Orange and San Diego Co Coast until 1 AM Sunday
San Diego	Flood Warning
	Orange and San Diego Co Coast until 1 AM Sunday
Inyo	Winter Storm Warning
	Inyo Co, eastern Sierra Slopes until 4PM Saturday



Longer Term Outlook:

Mild Pacific weather systems will increase chances for precipitation again in northwest California Monday through mid-week. By mid-late in the week, additional precipitation could occur further south, including the Coast Range (north of San Francisco Bay) and the northern-central Sierra Nevada.

NOAA's Climate Prediction Center depicts increased chances for above normal precipitation in northwest California for the period March 5-9, and near equal chances for the remainder of the state. The 8-14 day outlook indicates near equal chances throughout the state for the period March 7-13.



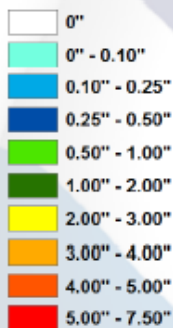
Forecast five-day precipitation forecast, valid through Wednesday morning, March 5, 2014.



National Weather Service

7-Day Precipitation Totals through 4AM PST 03/05/2014

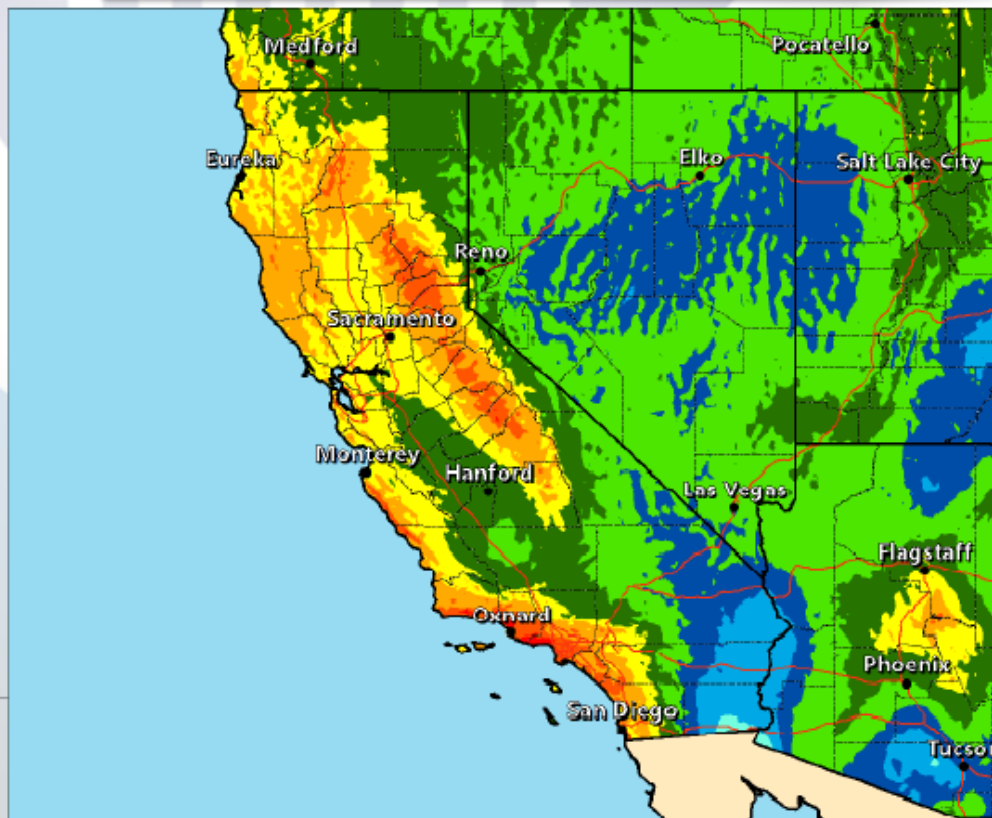
Legend



Data Source:
Weather Prediction Center

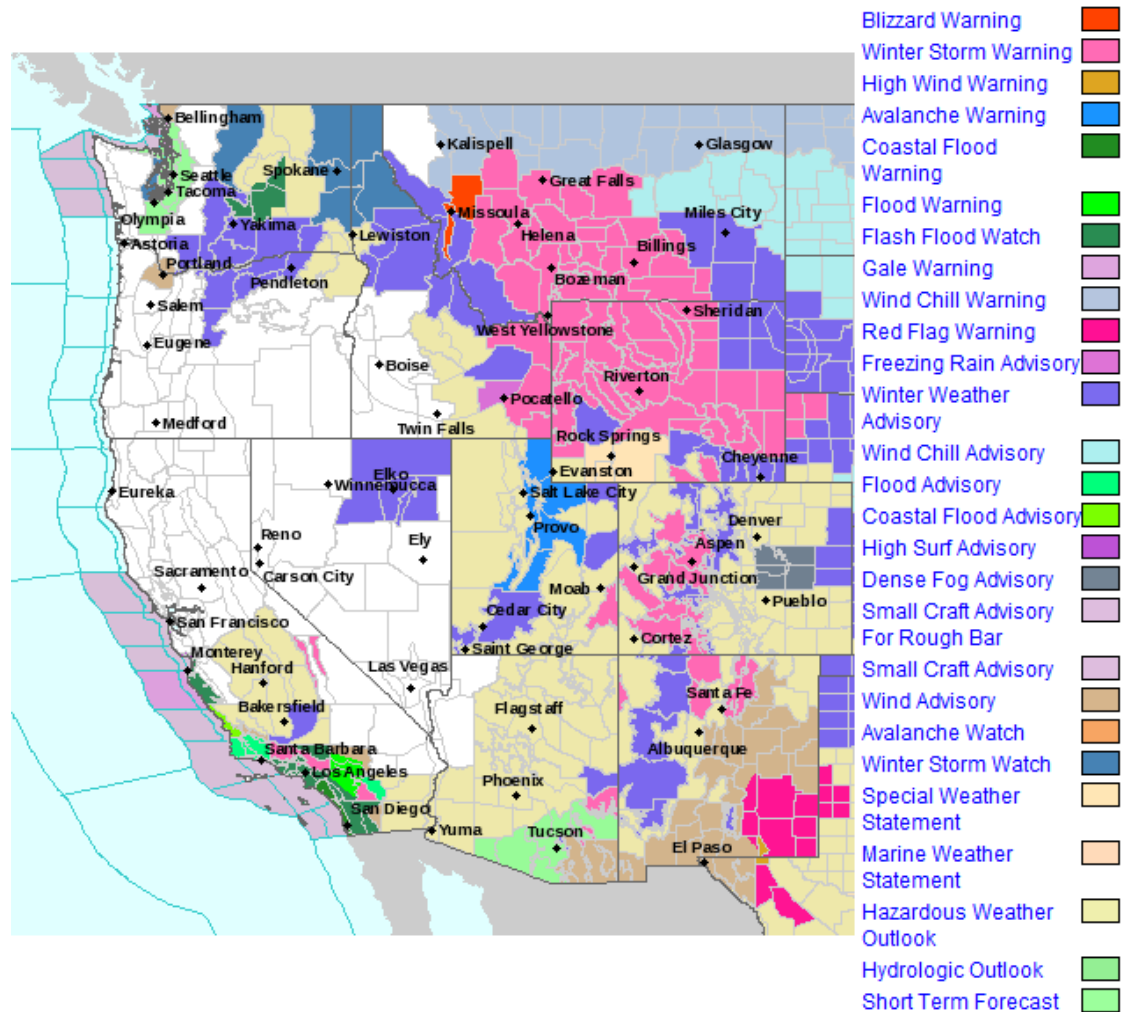
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04:14 AM 02/26/14

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STATE WEATHER MAP



Last map update: Mar, 1st 2014 at 10:34:21 am MST



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FIRE ACTIVITY

Preparedness Levels:

National Preparedness Level 1

Northern California

Preparedness Level 1 Multi-Agency Coordination System MACS Mode 2

Southern California

Preparedness Level 2 Multi-Agency Coordination System MACS Mode 2

California Fire Potential & Weather Maps

Southern California 7 Day Significant Fire Potential

<http://psgeodata.fs.fed.us/7day/action/forecast/8>

Northern California 7 Day Significant Fire Potential

<http://psgeodata.fs.fed.us/7day/action/forecast/10>

California Fire Weather Map Watches and Warnings

<http://www.wrh.noaa.gov/firewx/main.php>

NWS California River Forecast Center:

<http://www.cnrfc.noaa.gov/>

No Significant Fire Activity to Report



CAL OES ACTIVATIONS

Cal EOC Incident – 2014 Drought

- The SOC is activated at Level 2 in support of the Drought State of Emergency from 0800-1700 hours daily. The Inland REOC is activated at Level 2 from 0800-1700 Monday through Friday or as needed. The Southern REOC is activated at Level 1.

Cal EOC Incident - 2014 – Winter Storms

- **State Operation Center**
The SOC is activated at Level 2 – Saturday, and Sunday 0700 hours – 1900 hours
- **Inland REOC**
Inland Region Duty Officer continues to monitor the current winter storm. A staffing pattern for the Inland REOC has been established if activation is needed.
- **Coastal REOC**
The Coastal REOC is activated at Level 2, Saturday, 0800 hours – 1700 hours.
- **Southern REOC**
The Southern REOC is activated at Level 2 – Saturday, and Sunday 0600 – 1800

SIGNIFICANT EVENTS / ACTIVITY

Cal EOC Incident – 2014 Drought

Situational Summary: (No change) Next report Monday, March 3, 2014

- The lack of winter rain and snowfall has resulted in extremely dry conditions in many parts of the State. Reservoir levels are down significantly from where they should be on average for this time of year. If conditions continue without substantial rainfall, severe impacts to municipal water supplies, agriculture (plants and livestock) and firefighting capabilities are likely in store for the State for several months. Negative economic impacts will also result. The Governor has established a Drought Task Force to prioritize State actions needed to address these conditions. Governor Brown proclaimed a State of Emergency and directed state officials to take all necessary actions to prepare for these drought conditions. The State Operations Center (SOC) is activated to implement objectives in support of the Governor's priorities.
- Many local jurisdictions have enacted water conservation measures. The Office of Emergency Services is in close contact with counties and local officials to monitor the water conditions, agriculture and economy.
- As a result of the drought DWR has informed the customers of the State Water Project (SWP) that deliveries in 2014 will be discontinued if current dry conditions persist. Deliveries to agricultural districts with long-standing water rights in the Sacramento Valley may be cut 50 percent (the maximum permitted by contract) depending upon future snow survey results. Storage in key reservoirs now is lower than at this time in 1977, one of the two previous driest water years on record. While additional winter storms may provide a limited boost to reservoir storage and water deliveries, it would need to rain and snow heavily every other day from now until May to get us back to average annual rain and snowfall. The allocation may change depending on future storm events.

Current 2014 – Winter Storms

- **2014 California Winter Storms Report – Attached ([Update](#))**

Declarations/Resolutions/Proclamations

- **Monterey County Proclamation Due to the Forecasted Series of Storms:**

Monterey County has proclaimed the existence of a local emergency due to a series of storms and related weather events, commencing on or about February 26, 2014 continuing through Sunday, March 2, 2014 causing flooding, mud and debris flow in areas extremely vulnerable to these threats due to post Pfeiffer Fire wildfire in December 2013. Immediate action is necessary to mitigate the effects of the local emergency; and this emergency does not permit delay from competitive solicitation to let contracts for bids. No state assistance is being requested and no Governor's Proclamation is being requested. Cal OES Coastal Region is dispatching staff to Monterey County to identify needs and provide necessary resource support from the State. [Update: Monterey County EOC did not activate on Friday, 2/28/2014. Cal OES Coastal Region Emergency Services Coordinator was demobilized.](#)

- **Los Angeles County Expected Proclamation**

Cal OES is expecting to receive a Proclamation for a State of Emergency in Bouquet Canyon located near Santa Clarita that was passed yesterday, February 25, 2014 by the Los Angeles County Board of Supervisors. Local residents' well water levels have dropped due to silt buildup in Bouquet Creek. Recent fire and storm events have increased sediment deposits in Bouquet Canyon Creek reducing its flood carrying capacity. The reduced flood carrying capacity minimized the recharge to groundwater wells which are the sole source for potable water for approximately 150 properties in the area.

Current 2014 – Winter Storms (Cont.)

Declarations/Resolutions/Proclamations

- **Los Angeles County Proclamations**
 - A Proclamation of local emergency from the City of Glendora, Los Angeles County due to winter storms has been received with no request for State assistance.
 - A Proclamation of local emergency from the City of Monrovia, Los Angeles County due to winter storms has been received with no request for State assistance.

Current 2014 – Winter Storms (Cont.)

Road Closures:

Lifeline closures

- No current closures.

Non-Lifeline Routes

Mono County

At approximately 2100 hours on February 26, 2014 State Route 158 was closed from 3.5 miles north of June Lake Village /at Power Plant/ to the north junction of United States Route 395 due to snow. The route has not reopened.

Mono & Alpine Counties

At approximately 1603 hours on January 29, 2014 State Route 89 was closed from the junction of United States Route 395 to the junction of State Route 4 /Monitor Pass/ due to snow. The route has not reopened.

Mono County

At approximately 1700 hours on January 30, 2014 State Route 270 was closed from the junction of United States Route 395 to Bodie due to snow. The route has not reopened.

Current 2014 – Winter Storms (Cont.)

Road Closures:

Non-Lifeline Routes (Cont.)

Los Angeles County

At approximately 0845 hours on February 28, 2014 State Route 2 was closed at Big Pines due to rock slide. The route has not reopened.

At approximately 1000 hours on February 28, 2014 State Route 2 was closed from 3.2 miles west of the junction of Interstate 210 to 6 miles east of La Canada due to rock slide. The route has not reopened.

At approximately 1500 hours on February 28, 2014 State Route 39 was closed from 1 mile north of Azusa to 5.5 miles south of Islip Saddle due to safety concerns. The route has not reopened.

At approximately 1535 hours on February 28, 2014 State Route 2 was closed from Pasadena to the junction of State Route 39 due to low visibility. The route has not reopened.

Riverside County

At approximately 1100 hours on February 28, 2014 State Route 74 was closed from 15.2 miles west to 5.2 miles west of the junction of Interstate 15 due to rock slides. The route has not reopened.

San Bernardino County

At approximately 0830 hours on February 28, 2014 State Route 18 was closed from 5 miles north of the junction of State Route 330 to Big Bear Dam due to rock slides. The route has not reopened.

Current 2014 – Winter Storms (Cont.)

Operational Area Status for Rain Event February 28 – March 2, 2014:

Inland Region: Inland Region personnel have made positive contact with Operational Areas (OAs) and there are no concerns or request for State assistance at this time.

Current 2014 – Winter Storms (Cont.)

Operational Area Status for Rain Event February 28 – March 2, 2014:

Coastal Region:

Cal OES Coastal Region facilitated a conference call with the National Weather Service due to incoming weather on March 1, 2014 at 0800 hours.

No rain event assistance from the state is requested from the Coastal Region OAs at this time. The CDO continues to poll the OAs for any weather-related concerns.

A Coastal Operational Area weather conference call was held on February 28, 2014 at 0830 hours:

Humboldt County is not expecting flooding issues from these storms

Napa County No activation, just monitoring customers without power and they had 1.3 – 1.5” of rain on the west side and about 1 inch elsewhere

Monterey County No activation, just monitoring, no requests for assistance. The proclamation that they previously put in helped to get the contractor out to the Pfeiffer Ridge area to complete the mitigation work necessary. They reported that through the storms last night and today everything held up. They have an evacuation route in place if it becomes necessary at any time, this would take them through Clear Ridge Road. Sycamore Road has a little mud debris, but a contractor has been hired to keep it clear throughout the storms. Power is out on Pfeiffer Ridge.

Santa Cruz County No activation, just monitoring, Jarvis Road is closed, but this is a small road not isolating anyone, 200 customers without power

Del Norte, Mendocino, Sonoma, Solano, Lake, Marin, Contra Costa, Alameda, San Francisco, San Mateo, and Santa Clara, are monitoring with no concerns/requests at this time.

Current 2014 – Winter Storms (Cont.)

Operational Area Status for Rain Event February 28 – March 2, 2014:

Coastal Region: (Cont.)

Monterey County Burn Area State Agency Situation Status Conference Call was held on February 28, 2014 at 1400 hours:

State Agency Operations in Monterey County

Department of Transportation – None

Highway Patrol – Normal Ops

Water Resources – None

Fish and Wildlife – Monitoring, potential endangered species (Frogs) in one wetland

State Parks and US Forest Service Joint Operations – Normal

Cal Fire – N/A

Conservation Corps – No requests/No Mission Requests

CUEA – None additional Operations, were some power outages

Cal OES Law - None

Cal OES Fire – None

Cal OES Executive Duty Officer – None

Coastal Duty Officer – Monitoring Region

State Warning Center - None

2014 – Winter Storms (Cont.)

Operational Area Status for Rain Event February 28 – March 2, 2014: (Cont.)

Southern Region:

The Southern Region is expecting increasing heavy rains, localized flooding and mud and debris flows in the recently burned areas throughout today, Saturday, March 1, 2014 and continuing through Sunday evening, March 2, 2014.

Southern California Power Outages

Currently affecting 9,000 customers throughout the Southern California service area. Power outages not heavily concentrated in any one spot.

2014 – Winter Storms (Cont.)

Operational Area Status for Rain Event February 28 – March 2, 2014: (Cont.)

Southern Region: (Cont.)

Evacuations:

- City of Glendora issued a mandatory evacuation order for approximately 1,000 homes geographically located in the northern portion of the city.
- City of Azusa issued a mandatory evacuation order for 10 homes on the 1700 block of Ridge View. An additional 10 homes were evacuated on the south side of Ridge View at 1700 hours on 02/27 due to mud and debris flows into backyards of residences.
- Lake Hughes for seven homes due to flooding and mudslides today
- City of Monrovia issued a mandatory evacuation order for the following neighborhoods which is estimated at 200 residences:
 - Highland Place north of Hillcrest Boulevard
 - Scenic Drive
 - Lotone Street
 - Heather Heights north of Scenic
 - Avocado Place
 - 600 block of Hillcrest Boulevard
 - 900 block of Crescent Drive



2014 – Winter Storms (Cont.)

Operational Area Status for Rain Event February 28 – March 2, 2014: (Cont.)

Evacuation Center: (No AFN issues/needs reported, No overnight shelter population)

- **Crowther Teen and Family Center 241 W Dawson Avenue, Glendora 91740**
 - Population - 0
 - Shelter Capacity 100 cots
 - Evacuation Capacity 150 seats
- **Monrovia Community Center 119 W. Palm Ave, Monrovia 91016**
 - Population – 0
 - Shelter Capacity 30 cots
 - Evacuation Capacity 150 seats

Animal Shelters:

- Department of Animal Care & Control (DACC) has placed a mobile animal shelter at Crowther Community Center.
 - The trailer had the capacity to house 30-40 domestic animals. Currently they are housing 3 dogs in the trailer.
- Inland Valley Humane Society (IVHS)
 - Population - 4 dogs and 5 cats housed in a trailer (Crowther Community Center).

Activations:

LA County EOC Activated
Glendora
Azusa
Monrovia
San Bernardino County

Level 2 (0600-1800 hours operational period)
Level 3 as of 0600 hours
Level 2 as of 0400 hours
Level 2 as of 0800 hours
Level 1 Duty Officer

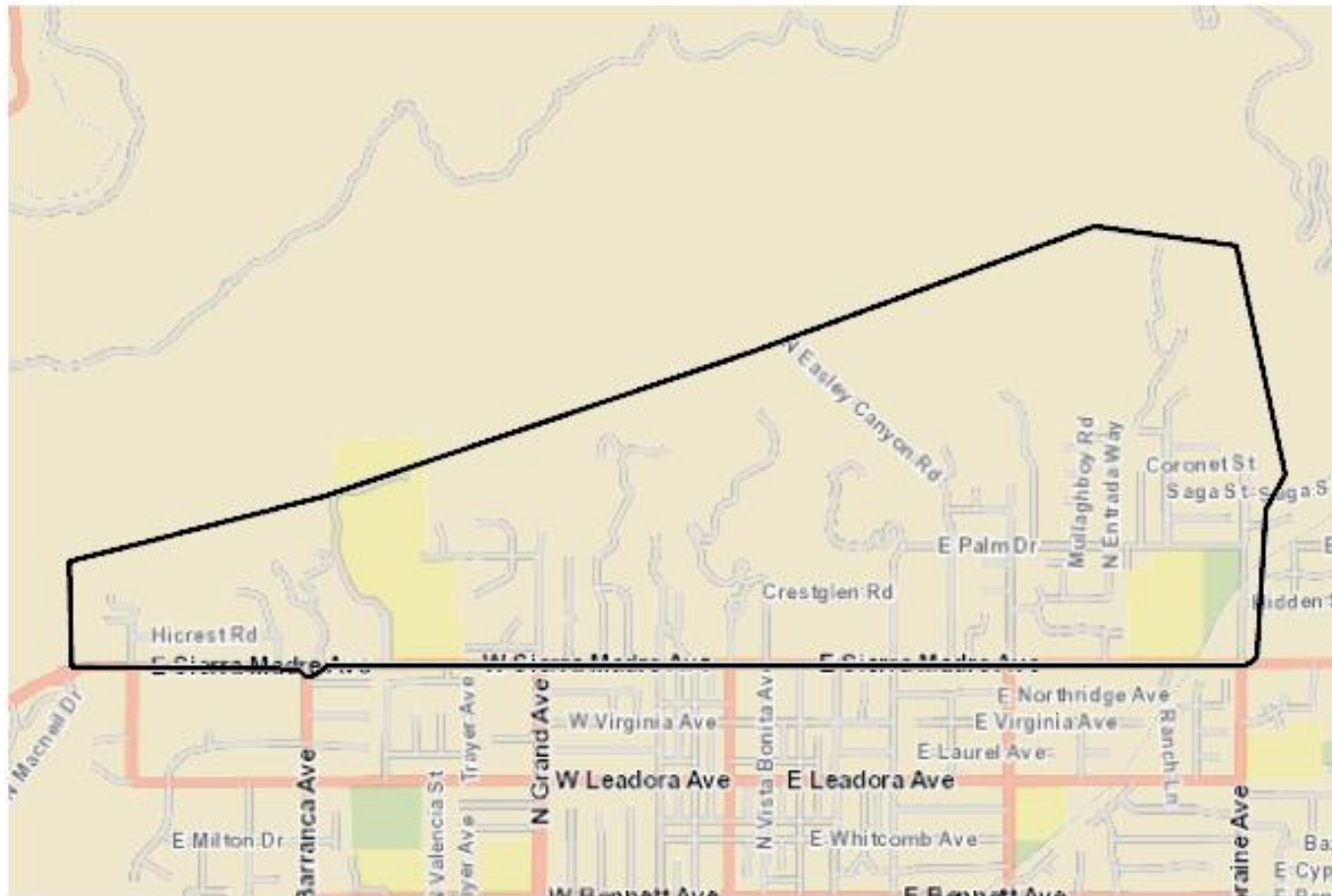


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Current 2014 – Winter Storms (Cont.)

Operational Area Status for Rain Event February 28 – March 2, 2014: (Cont.)

Glendora Evacuation Area, Los Angeles County



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2014 – Winter Storms (Cont.)

Operational Area Status for Rain Event February 28 – March 2, 2014: (Cont.)

AFN/Vulnerable/Special Populations

- Department of Public Social Services (DPSS) is contacting IHSS At-Risk Consumers living in the impacted area to check on their well-being. In addition, DPSS is sending out an Outbound Call to all IHSS Consumers living in the impacted area informing them about Flash Flood Watch and to take appropriate precautions.

2014 – Winter Storms (Cont.)

Operational Area Status for Rain Event February 28 – March 2, 2014: (Cont.)

Local Road Closures:

- City of Azusa - Sierra Madre for East and West traffic closed at Veterans Way due to flooding and traffic concerns.
- City of Azusa - Old San Gabriel Canyon Road, Azusa City Boundary to Angeles National Forest. Estimate opening March 3, 2014
- Elizabeth Lake Road, Lake Hughes Road to Munz Ranch Road.
- City of Glendora (Angeles National Forest) - Glendora Mountain Road, Big Dalton Road to East Fork Road
- City of Glendora Fire Department Call on Rainbow St. possible mud slide
- City of Malibu - Pacific Coast Highway closed between Yorba Buena to Deer Creek.
- Bouquet Canyon Road, 1.9 miles North of Vasquez Canyon Road to 0.6 miles South of Big Oaks Lodge.
- City of Glendora (Angeles National Forest) - Glendora Mountain Road, Big Dalton Road to East Fork Road. Estimated opening March 3, 2014
- Angeles National Forest: Glendora Ridge Road, Mount Baldy Road to Glendora Mountain Road. Estimated opening March 3, 2014.
- Lake Hughes Road – Dry Gulch Road / Elizabeth Lake Rd due to storm activities
- Avenue M – Quartz Hill Rd / 47th Street West due to water main break belonging to Palm Ranch Irrigation District.
- Angeles National Forest, Sunland, Tujunga: Big Tujunga Canyon Road, Angeles Forest Hwy to LA City Boundary.
- Angeles National Forest: Mt. Wilson red Box road, Video Road to Angeles Crest Highway.
- Castaic/Lake Hughes - Lake Hughes road, Dry Gulch road to Elizabeth Lake Road.
- Agua Dulce, Angeles National Forest: Angeles Forest Highway, Angeles Crest Hwy to Aliso Canyon Road.
- Angeles National Forest: Upper Big Tujunga Canyon Road, Angeles Crest Hwy to Angeles Forest Hwy.
- Pearblossom - Avenue T, Longview Road to 165th Street East.
- State Route 39 (San Gabriel Canyon Road) is closed at Crystal Lake road to Mile Post Marker 38.9.



Current 2014 – Winter Storms (Cont.)

Operational Area Status for Rain Event February 28 – March 2, 2014: (Cont.)

Riverside County

Cal Fire/Riverside County Fire Dept. has activated their Swift Water Rescue Teams; Teams are strategically placed throughout the County

CAL OES MISSIONS

Drought Related Missions

- **2014-Inland-2185** Tuolumne County does not have a water master or any alternative resources to assist in determining the health of their ground water system. The County is requesting state agency expertise to assist with this determination.

2014 California Winter Storms Missions

SREOC Agency Representative Missions, Winter Storms event:

- 2014-SREOC-2384 for a California Highway Patrol Agency Representative to staff the CEOC at the Los Angeles CEOC on 02/28/2014 through Sunday, March 02, 2014.
- 2014-SREOC-2383 for a Caltrans Agency Representative to staff the Los Angeles CEOC on 02/28/2014 through Sunday, March 02, 2014.
- **Staffing schedule at the Los Angeles County EOC:**
 - Friday, February 28th – 0600 – 1800 hours
 - Saturday, March 1st – 0600 – 1800 hours
 - Sunday, March 2nd – 0600 – 1800 hours

CAL OES MISSIONS

New Cal OES Missions

- **2014-LAW-2406** On 2/28/2014 at 1727 hours AFRCC reported a SPOT activation in Ventura County. Cal OES LDO coordinating. 1828 hours, advised by SO that 3 stranded subjects were located uninjured by SO helicopter and transported to safety. **Mission Closed**

Ongoing Cal OES Missions

- **2014-LAW-2390** San Benito County SO is requesting two (2) Historic remains Detection K-9 Teams from Santa Clara County Sheriff's Department. Search area will be in the vicinity of Hwy 56 east of Hwy 25. Cal OES LDO is coordinating resources. Cal OES K-9 Coordinator confirmed that Santa Clara County SO would support mission request for 02/28/14. [Update 2/28/2014: Additional remains were recovered and the search for more remains will resume when weather permits.](#)
- **2014-LAW-2289** Los Angeles County requesting California National Guard (CNG) 9th Civil Support Team (CST) for the 86th Academy Awards on Sunday, 3/2/2014.

- **Ongoing Cal OES Missions (Cont.)**
- **2014-LAW-2307** California Department of Fish and Wildlife (DFW) has requested California Air National Guard to assist in the movement of equipment and fuel between Farallon National Wildlife Refuge and the mainland. Approximately 3-4 sorties are expected with an HH-60G helicopter any one day between 2/24-28/2014 or before 3/15/2014. After receiving the official letter of request from USFWS on behalf of the California DFW, Cal OES LDO has changed the target date of the mission to 2/27/14, the county to Marin as Stinson Beach was Identified as the primary staging area and the resource to an HH-60.
- **2014-LAW-2258** Placer County Sheriff's Department requesting 2 radio kit's (kit of 14 radios), 1 kit of VHF and 1 kit of UHF, to assist and support a mountain rescue training. Placer SO will pick-up radios on Friday, 02/28/2014, for training on the weekend of the 1st and 2nd of March.
- **2014-LAW-2275** 2/23/2014 at 1742 hours the Butte County Sheriff's Office is requesting six area dogs with support personnel to assist in the search for an 81-year-old male with dementia who walked away from his residence between 1000-1200 hrs. Saturday. The requested resources will meet at the ICP at 0800 hours Monday. LDO Contacted Cal OES K-9 Coordinator who secured the requested resources. Update: 2310 hours Cal OES K-9 Coordinator advised he secured an additional 2 trailing K-9's for the search. LDO notified the Butte SO SAR leader. Update, 2/27/2014, 2118 hours: CARDA will be able to provide two (2) K-9 teams to support this mission. [Update, 2/28/2014, 1807 hours: SO reports no additional clues in todays search. All MA resources have been released and search activity will continue with local resources.](#)

Closed Cal OES Missions

- **2014-LAW-2395** On 2/28/2014 at 0148 hours AFRCC reports an ELT activation in Los Angeles County. CSWC briefed the county Warning Point and the Cal OES LDO. [Per AFRCC, a CAP ground crew located the ELT non-distress at a private residence where it was silenced.](#) **Mission Closed**

UPCOMING EVENTS, TRAINING, EXERCISES

Diablo Canyon Power Plant, Rehearsal / Full Scale Exercise

Diablo Canyon Power Plant in San Luis Obispo will be hosting two full scale Hostile Action Based exercises this Spring. A dress rehearsal exercise will be held on April 16, 2014 and a FEMA evaluated exercise will held on May 21, 2014. This is part of the required biennial demonstration of our ability to protect the public from a radiological incident at the nuclear power plant.

2014 Golden Guardian

Planning is currently underway for the Governor's 2014 exercise series. The series will test the *California Cascadia Subduction Zone Earthquake and Tsunami Response Plan* developed by FEMA Region IX and Cal OES

- Logistics Tabletop Exercise - March 5, 2014
- Logistics Rehearsal of Concept Drill - April 2, 2014
- REOC Communications Functional Exercise - March 27, 2014

The Tsunami Warning Communications Test

Live code, activating EAS will be on the North Coast in Del Norte, Humboldt, Mendocino Counties on Wednesday 3/26/14 (between 11:00 and Noon PDT).

- Del Norte County will be asking residents of the community to participate in a full evacuation exercise on March 26th between 1100 – 1300 hours PDT.



Mission:

We protect lives and property, build capabilities, and support our communities for a resilient California.

We achieve our mission by serving the public through effective collaboration in preparing for, protecting against, responding to, recovering from, and mitigating the impacts of all hazards and threats.